

Publications

Solving Multiyear Budget Problems in a Single Budget Cycle
by Marlowe, Herbert, and Julio Avel

This article discusses how Lee County, Florida stabilized its financial environment and avoided serious staff morale problems through a seven-month budget development and organizational redesign process. Includes the anatomy of the budget solution, and elaborates on four separate tracks of activities that were simultaneously occurring which lead to the desired outcome.

Year: 1993; Pages: 3.

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Solving Multiyear Budget Problems in a Single Budget Cycle

(Adobe Acrobat Document, 295 KB)

Key West City Ambassador Program
by Avel, Julio

This article argues that citizens who become familiar with their local governments' operations make good diplomats. Highlights a Key West program that opened the inner workings of city government to residents of the island and offered them a chance to study municipal operations and become ambassadors of the city.

Year: 2004.

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Key West City Ambassador Program

(Microsoft Word Document, 28 KB)